

JEFFREY N. FUGATE

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621 Sayre Ave | Lexington KY 40508

Curriculum Vitae

ACADEMIC APPOINTMENTS

2020-2021 | Visiting Professor | Associate Dean of Administration (Acting) | University of Kentucky, College of Design

2019-2020 | Sutherland Visiting Professor in Landscape Design | Associate Dean of Administration (Acting) | University of Kentucky, College of Design

2015-2016 | Instructor | University of Kentucky, Gaines Center for the Humanities

2006 | Teaching Assistant | Massachusetts Institute of Technology, School of Architecture + Planning

2005 | Research Assistant | Massachusetts Institute of Technology, School of Architecture + Planning

PROFESSIONAL EMPLOYMENT

2019-Present | Associate Dean of Administration (Acting) & Visiting Professor | University of Kentucky, College of Design | Lexington KY

2018-2020 | Professional Planning & Development Consultant | Lexington KY

2012-2017 | President | Lexington Downtown Development Authority | Lexington KY

2010-2011 | Energy Program Manager – How\$mart Residential Energy Efficiency Fund | Mountain Association (formerly MACED) | Berea KY

2008-2010 | Project Manager | Coalition for a Better Acre | Lowell MA

2004-2008 | Independent Consultant / Planning Intern | Cambridge MA

2002-2003 | Executive Associate | Rural School & Community Trust | Washington DC

2001-2002 | Executive Assistant | Corps Network (formerly NASCC) | Washington DC

2000-2001 | Environmental Organizer | GreenCorps | Boston MA & New Haven CT

1999-2000 | Construction Site Supervisor | DC Habitat for Humanity*Americorps | Washington DC (Anacostia)

EDUCATION

2007 | Master of City Planning: Urban Design Certificate | Massachusetts Institute of Technology

2007 | Master of Science in Architectural Studies: Architecture & Urbanism (SMArchS) | Massachusetts Institute of Technology

Thesis: *Shrinking Gracefully: Planning & Design Approaches for Small Town America* | Chair: Susan Silberberg

1999 | Bachelor of Arts: Geography | Gaines Fellow in the Humanities | Honors Program | University of Kentucky

Thesis: *Powerful Music: Activist Musicians in Appalachia* | Chair: Ronald Pen | Gaines Center for the Humanities, University of Kentucky | Presented at American Association of Geographers Annual Meeting (2000) | April 4-8 | Pittsburgh PA

RELEVANT PROFESSIONAL EXPERIENCE:

Successfully secured external funding for projects marked with asterisk ()*

UNIVERSITY OF KENTUCKY, COLLEGE OF DESIGN – ASSOCIATE DEAN FOR ADMINISTRATION

2020-Present | Strategic COVID Response | *Provide executive-level oversight and advisement on ongoing strategic pivots regarding budget, course delivery, personnel, and facilities due to the COVID-19 pandemic*

2020-Present | Personnel Management | *Direct supervision of Business Office, Facilities, and Shop Enterprise for College*

2019-Present | Reynolds Building Adaptive Reuse Project / New College of Design Building | Chair of College Building Committee & Internal Project Manager | *Provide ongoing coordination and communication internal to the College and between College leadership and outside members of the Project Team*

2019-Present | Master of Urban & Environmental Design | *Degree Program Coordinator for new graduate program - ensuring recruitment, course coverage, and refinement of curriculum*

PROFESSIONAL PLANNING & DEVELOPMENT CONSULTANT

2020-2021 | Mayors Institute for City Design – Alumni Technical Assistance Pilot | Resource Team | Mooresville NC | *Selected to support a pilot program by the long-running MICD – providing consultant-level advise to city leadership on present design and development opportunities*

2018-2020 | Appalachian Impact Fund | Strategic Capital Investment Advisor | Hazard KY | *Executive level advisor on crafting a development strategy and framework for Eastern Kentucky communities around catalytic development and community development principles. Built out associated business plan and cash-flow models. Worked with governing board to articulate value statements and touch-stone document for investment decisions. Undertook feasibility workshops with community organizations on project planning, identifying likely funding strategies, operating considerations, and critical path questions.*

2018 | Community & Economic Development Institute of Kentucky – University of Kentucky | Trainer | Lexington KY – *Developed workshop curriculum for training community leadership to test feasibility of public and real estate projects*

2018 | Mayors Institute for City Design | Resource Team | Charleston SC | *Three-day high-level workshop of mayors and resource members responding to design problems in mayors' home cities*

2017 | Town Branch Park Inclusion Plan | Project Coordinator | Lexington KY | *Supported Town Branch Park Partners by recording, compiling, and synthesizing recommendations into final Inclusion Plan for planned Town Branch Park*

LEXINGTON DOWNTOWN DEVELOPMENT AUTHORITY - PRESIDENT

- 2017 | SplashJAM II* | partner: Blue Grass Community Foundation | Project Lead | *LDDA staff managed implementation of second summer of a pop-up sprayground, including design, permitting, construction, and operations*
- 2017 | BUSSt! Boredom: KaBOOM! Play Anywhere Challenge* | partners: Lextran, Lexington Parking Authority, UK College of Design, NOMI | Project Lead | *LDDA managed design, fabrication, and installation of series of play-oriented structures in downtown Transit Center*
- 2016 | Parking Lot Diaries* | partners: 8-80 Cities, Lextran | Project Lead | *LDDA staff managed implementation of a series of pop-up urban interventions to inform permanent improvements to the downtown Transit Center and Phoenix Parking Lot*
- 2016 | Phoenix Forward* | partners: Lexington Public Library, Lexington Parks & Recreation | Project Lead | *LDDA provided an assessment of public-space design deficiencies in Phoenix Park and the Central Branch Library. Instigated series of temporary and permanent interventions to address deficiencies.*
- 2016 | SplashJAM* | partner: Blue Grass Community Foundation, Gehl Institute | Project Lead | *LDDA staff managed implementation of a pop-up sprayground, including coordinating design, permitting, construction, and operations*
- 2015-2016 | Short Street - Streetscape Demonstration Project* | partner: VisitLEX, Keeneland, Jon Carloftis Fine Gardens, America in Bloom | Project Lead | *Oversaw installation of temporary demonstration streetscape along Short Street, demonstrating enhanced pedestrianism and traffic calming*
- 2015 | WalkLEX - Downtown Pedestrian Way-Finding System* | partner: VisitLEX | System Design and Installation | *LDDA staff designed system and managed installation of downtown wayfinding system*
- 2013-2016 | Town Branch Commons - Feasibility Planning* | Lead instigator and advocate for early feasibility planning of Town Branch Commons, a 2.5 mile linear park system, managing design competition, feasibility studies on design and operations, building public support, and securing seed funding for the project
- 2012-2014 | 21c Museum Hotel | Acted as liaison between the project developers and the Mayor's Office during the pre-development stage, supporting funding applications, local approvals, and building public support for project
- 2012-2014 | Old Fayette Courthouse | Lead instigator and advocate for early feasibility planning for redeveloping Old Courthouse, crafting conceptual development schemes, tenant lists, and funding strategies. Built public support for project and oversaw Conditions Assessment report that prompted city action

MOUNTAIN ASSOCIATION (FORMERLY MACED) - PROGRAM MANAGER

- 2010-2011 | How\$mart Energy Efficiency Fund | Program Manager | *Operationalized start-up residential energy efficiency fund*

COALITION FOR A BETTER ACRE COMMUNITY DEVELOPMENT CORPORATION - REAL ESTATE PROJECT MANAGER

- 2009-2010 | Unity Place Apartments | Developer's Project Manager | *Demolition of distressed property and new-build construction of affordable housing. Managed project team, including tax-credit consultant, design team, construction manager, and owner's rep. Additionally responsible for financing applications, building community support for project, and securing local zoning approval.*
- 2008-2010 | Acre High School Apartments | Developer's Project Manager | *Adaptive reuse of a 19th Century high school into affordable housing. Managed project team, including tax-credit consultant, design team, construction manager, and owner's rep. Additionally responsible for financing applications, building community support for project, and securing local zoning approval.*

INDEPENDENT CONSULTANT

- 2008 | Executive Office of Housing & Economic Development (MA) | Policy Analyst | Boston MA | *Part of planning and policy team articulating an economic development blueprint for incoming Patrick Administration. Provided assessment of redevelopment opportunities in Merrimack Valley and Southeastern Massachusetts, with a focus on distressed communities.*
- 2007 | Chelsea Neighborhood Developers | Chelsea MA | *Assembled "Deal Books" for completed affordable housing projects as reference for property manager*
- 2007 | Sloss Real Estate | Development Planning - Pepper Place District | Birmingham AL | *Provided conceptual site design and development scheme for warehouse district*
- 2006 | MIT-SIGUS / Oxfam America – LIFTHouse Project | Houma LA | *Compiled research conducted during a sponsored course into a resource manual*
- 2005 | Neighborhood Design Guidelines | Division of Planning & Development | Lowell MA | *Compiled illustrated zoning code into a resource document for development community*

DC HABITAT FOR HUMANITY - SITE CONSTRUCTION SUPERVISOR

- 1999-2000 | Skyland Development | *Coordinated on-site construction activity by sub-contractors, crew, and volunteers, managing set-down areas, work-flows, and safety protocols*

INSTRUCTIONAL EXPERIENCE

- 2019-Present | UED501: Introduction to Urban & Environmental Design | 3hrs | New Graduate-Level Core Course | University of Kentucky
- 2019-Present | ARC Commonwealth Studio | Design Thesis Committee Member | University of Kentucky
- 2019 | Studio Louisville: Cross-disciplinary Design Studio | Guest Critic | University of Kentucky
- 2016 | HMN301 Section 3: Urban Form and Function | Instructor | Gaines Center for the Humanities, University of Kentucky
- 2015 | HMN301 Section 3: Urban Form and Function | Instructor | Gaines Center for the Humanities, University of Kentucky
- 2006 | 11.332J/4.163J Urban Design Studio | Faculty: Julian Beinart & John de Monchaux | Teaching Assistant | Massachusetts Institute of Technology

INVITED CONVENINGS, PRESENTATIONS & PANELS

- 2019 | Session 72 | Mayors Institute for City Design | Resource Team Member | March 20-22 | Charleston SC
- 2018 | ICSC TN/KY Idea Exchange Conference | Rural Retail Development: Investment Readiness, Recruitment and Incentives Panel | July 23 | Louisville KY
- 2018 | Promise Zone Downtown Revitalization Convening | Community & Economic Development Initiative of Kentucky | Presenter | June 19 | Pineville KY
- 2017 | "Redevelopment of Downtown Historic Districts" | Kentucky Cabinet for Energy & Environment | Panel Organizer and Moderator | April 12 | Frankfort KY
- 2016 | *Assembly: Civic Design Guidelines* Advisory Committee | Center for Active Design | Nov. 17-18 | NYC
- 2016 | Gehl Institute – Inaugural Convening | June 15-17 | Philadelphia PA

2016 | Knight Cities Challenge Winners Summit | June 1-3 | Philadelphia PA
2016 | ULI-KY Breakfast Panel: Atlanta Beltline and Town Branch Commons | Co-Presenter | May 13 | Lexington KY
2016 | “10 Parks That Changed America” Premier | KY American Society of Landscape Architects | Panelist | April 12 | Louisville KY
2016 | “Rethinking Preservation” | UK Historic Preservation Symposium | Response Panelist | April 1 | Lexington KY
2016 | Urban Prototyping Workshop | IDEO / Reimagining the Civic Commons / Stony Island Art Bank | Feb 24-26 | Chicago IL
2015 | *Assembly: Civic Design Guidelines* Advisory Committee | Center for Active Design | Nov 12-13 | NYC
2015 | Knight Foundation Open Cities Conference | Institute For the Future | April 8-9 | San Francisco CA
2015 | EMERGE! Conference | Presenter | April 14 | Lexington KY
2014 | Urban Design Master Class | Gehl Studio / 8-80 Cities | August 23-29 | Copenhagen DK
2013 | Governor’s Scholars Program Alumni Gathering | Presenter | Sept 28 | Louisville KY
2012 | Emerging Leaders Convening | Mary Reynolds Babcock Foundation | Nov 28-30 | Clinton TN

PROFESSIONAL & ACADEMIC RECOGNITION

2017 | Public Service to Preservation Award | Blue Grass Trust Annual Meeting
2016 | Smiley Pete Award for Urban Innovation for SplashJAM pop-up sprayground project | Downtown Lexington Corporation Annual Meeting
2010 | FHLB/Boston Affordable Housing Development Competition – Professional Sponsor for Winning Student Team | Federal Home Loan Bank/Boston
2007 | Flora Crockett Stephenson Writing Award – Honorable Mention | Massachusetts Institute of Technology, Department of Urban Studies & Planning
2005 | ULI Hines Student Competition – Team Honorable Mention | Urban Land Institute
1999 | William A. Withington Award in Human/Cultural Geography | University of Kentucky, Department of Geography
1998 | Selected as part of the Mary C. Bingham Seminar in the Humanities: Sacred Space & Pilgrimage | Camino de Santiago, Spain | University of Kentucky, Gaines Center for the Humanities
1998 | Undergraduate Research Travel Grant | Dominican Republic | University of Kentucky
1997 | Gaines Undergraduate Fellowship in the Humanities | University of Kentucky, Gaines Center for the Humanities

ORGANIZED EXHIBITIONS & PUBLIC EVENTS

2015 | “Town Branch Water Walk” | with SCAPE/Landscape Architecture, UK College of Design | www.townbranchwaterwalk.com, Midland Ave / Vine Street | Sept 20 - Oct 11 | Lexington KY
2015 | “Downtown Master Plan, Status Update” | Lexington Public Library | Jan 26 | Lexington KY
2013 | Presentation of Winning Design for Town Branch Commons and Public Feedback Session | with Kate Orff, SCAPE/Landscape Architecture | Downtown Arts Center | May 2 | Lexington KY

2013 | “Town Branch Commons Design Competition – Exhibit” | Downtown Arts Center | Feb-Mar | Lexington KY

2012 | “CentrePointe Design Update – Public Unveiling” with Webb Companies and EOP Architects | ArtsPlace | March 1 | Lexington KY

OFFICIAL PLANS & REPORTS

AS AUTHOR: The following are plans or reports I wrote or co-wrote

2019 | *Town Branch Park Inclusion Plan* | Town Branch Fund | Lexington KY

2009 | *A Framework for Action: The State Regional Economic Development Strategy* | Executive Office of Housing & Economic Development, Commonwealth of Massachusetts | Boston MA

2005 | *Lowell Residential Development Guidelines for Traditional Neighborhoods* | Lowell Division of Planning and Development | Lowell MA

2006 | *Building Up on the Bayou: Getting a Building Program Started* | MIT–Special Interest Group in Urban Studies, Oxfam America | Houma LA

AS CLIENT: The following are plans or reports I commissioned, providing editorial oversight to the consultants

2017 | *Fayette County Housing Market Demand Study* | with Building Industry Association of Central Kentucky, Fayette Alliance, Fayette County PVA, Lexington-Bluegrass Association of Realtors | Lead Consultant: Urban Partners

2017 | *LFUCG City Hall Alternatives Analysis* | with Lexington Fayette Urban County Government | Lead Consultant: CGL Companies

2015 | *Downtown Lexington Economic Gap Analysis* | Lead Consultant: HR&A

2015 | *Public Life/Public Space Survey* | with Blue Grass Community Foundation | Lead Consultant: GEHL Studio

2015 | *1899 Fayette County Courthouse Conditions Assessment & Rehabilitation Plan* | with Lexington Fayette Urban County Government | Lead Consultant: EOP Architects & Preservation Design Partnership, LLC

2015 | *Town Branch Commons Strategic Master Plan* | Lead Consultant: 21st Century Parks Foundation

2015 | *Euclid Avenue & South Limestone Street Commercial Corridors Study* | with Lexington Fayette Urban County Government, University of Kentucky Office of Executive Vice President for Finance & Administration | Lead Consultant: MKSK, Development Strategies

2014 | *Town Branch Commons Open Space Feasibility Report* | Lead Author: SCAPE/Landscape Architecture

EARNED MEDIA FOR PROJECTS

2017 | “Designing the Future of Play” | *CityLab* | Sept 20

2017 | “Pictures in Sound: Podcasting Offers a New Platform for Telling Landscape Stories” | *Landscape Architecture Magazine* | July

2016 | “SCAPE turns Lexington, Kentucky’s Long-Buried Water into an Asset” | *The Architects Newspaper* | Oct 18

2016 | “101 Small Ways You Can Improve Your City” | *Curbed.com* | Sept 22

2016 | “Public Space Redesign Cools Lexington” | *NextCity.com* | Sept 8

2013 | "Aaron Betsy Judges Lexington Town Creek Competition" | *Architect Magazine* | Feb 13

COMMUNITY ENGAGEMENT & SERVICE

2020-Present | Lexington Reimagining the Civic Commons Team | Multi-city learning network
2018-Present | Fayette County Industrial Board-Coldstream Redevelopment Site | Selection Committee for Site Design, Planning Sub-Committee | Lexington KY
2018-2019 | Mayor Linda Gorton Transition Team | Lexington KY
2018 | UK College of Design Advocacy Board Member | University of Kentucky
2018 | Master of Urban & Environmental Design External Advisory Committee | University of Kentucky
2017-Present | Community & Economic Development Institute of Kentucky (CEDIK) State Partners Advisory Council | University of Kentucky
2017-Present | Lextran Real Properties/Lextran Foundation | Chair | Lexington KY
2016-Present | Affordable Housing Fund Governing Board | Lexington Fayette Urban County Government | Founding Board Member, Chair | Lexington KY
2014-2017 | Lextran (Lexington Transit Authority) Board | Lexington Fayette Urban County Government | Chair | Lexington KY
2014-2017 | Landmark Sign Committee | Lexington Fayette Urban County Government | Lexington KY
2014-2015 | Mayor's Affordable Housing Task Force | Lexington KY
2012-2017 | Infill & Redevelopment Committee | Lexington KY
2012-2015 | Mayor's Downtown Design Guidelines Task Force | Lexington KY
2012-2013 | Mayor's Mobile Vendor Task Force | Lexington KY
2001-2003 | DC Habitat for Humanity Board | Washington DC

UNIVERSITY / COLLEGE SERVICE

2021-Present | Interiors Faculty Search Committee | University of Kentucky, College of Design
2019-Present | Associate Dean for Administration – Acting | University of Kentucky, College of Design
2019-Present | College of Design Building Committee | Chair | University of Kentucky, College of Design
2019-Present | University Assessment Committee | University of Kentucky
2019-Present | Master of Urban & Environmental Design Admissions Committee | University of Kentucky, College of Design
2014 | The Art Museum - Director Search Committee | University of Kentucky, College of Fine Arts
2006 | Masters of City Planning Admissions Committee | Massachusetts Institute of Technology, Department of Urban Studies & Planning

PROFESSIONAL DEVELOPMENT

2018 | Appalachia Works: Expanding Opportunities for our Region's Future | 2018 ARC Summit | September 12-14 | Tupelo MS
2018 | Guerilla Development - Site Visit | Appalachia Impact Fund | June 14-15 | Portland OR
2017 | Mayor's Land Use and Development Forum | ULI Kentucky | Aug 4 | Louisville KY
2017 | Commerce Lexington Leadership Visit: Minneapolis | June 7-9 | Minneapolis MN
2017 | Knight Media Forum | John S. and James L Knight Foundation | Feb. 13-14 | Miami FL
2016 | Commerce Lexington Leadership Visit: Charleston | June 8-10 | Charleston SC
2015 | Philadelphia Place-making Site Visit | Reimagining the Civic Commons | August 6-7 | Philadelphia PA
2015 | Commerce Lexington Leadership Visit: Kansas City | May 13-15 | Kansas City MO
2015 | Market Street Prototyping Festival | Gehl Studio | April 8-9 | San Francisco CA
2014 | 8-80 Cities Forum | 8-80 Cities / Knight Foundation | June 16-18 | Chicago IL
2014 | Commerce Lexington Leadership Visit: Charlotte | June 1-3 | Charlotte NC
2013 | Commerce Lexington Leadership Visit: Omaha | May 8-10 | Omaha NE
2013 | Putting Public Space in its Place | Harvard Graduate School of Design | March 7-8 | Cambridge MA
2012 | Commerce Lexington Leadership Visit: San Antonio | June 4-6 | San Antonio TX
2011 | Building Analyst Certification | Building Performance Institute | Bluegrass Community and Technical College | Lexington KY
2009 | Affordable Housing Project Manager Training | Local Initiatives Support Corporation, Greater Boston | Boston MA
2008 | NeighborWorks Training Institute | August 18-22 | Chicago IL
2000 | Community Organizing Training | Public Interest Research Group: GreenCorps | August | Boston MA
1999 | Residential Construction Management Training | Habitat for Humanity International*Americorps | August | Columbus GA
